

Upskilling the last mile

A bespoke training programme for last mile distributors of life changing products



About the GDC





photo credit: Bidhaa Sasa

• **The Global Distributors Collective (GDC)** is a collective of more than 200 last mile distributors in over 50 countries.

 Dedicated to supporting distributors to reach millions of unserved customers with life-changing products.

- Helps distributors to **improve business performance and grow**, by providing services that help them save time, reduce costs, build capacity and develop business partnerships.
- If you're not already a member, check out our website
 https://globaldistributorscollective.org/join-us/

About the training



Aim: to enable **last mile distributors (LMDs) to tackle common challenges** including improving sales and staff retention, and building more resilient and efficient agent networks.

- Open to LMDs operating in Sub- Saharan Africa.
- Preference will be given to companies that have at least one owner from their country of operations; are women-led; and have an annual turnover of <\$250k USD.
- Two components one for **managers** and one for **sales agents**.
- Managers are also encouraged to cascade learning to their teams.
- Topics covered include: distribution models, consumer understanding, agent recruitment and training, digitisation and supply chain management as well as managing dispersed teams.
- The gender dynamics of these areas are also considered.



photo credit: Bopinc

The trainers





Marine Buisson (GDC-Bopinc)



Yvonne Achieng (GDC-Bopinc)

Agenda for today



Introduction

- Learning journey
- Course modules
- Training platform (talentlms)
- Community of practice

Question and answer

Conclusions and next steps



photo credit: Bopinc

Learning Journey

5th October 7th October 17th October 31st October 1st November 29th November 17th December











Managers

onboarding



Agents



Application

Application window opens

Q&A Session Application window will close

Successful companies payment deadline

Managers go s through the training content Managers and agents work through agent training content together

onboarding

Programme complete

Completion

Chemin d'apprentissage

5 octobre

octobre

17 octobre 31 octobre 1er novembre 29 novembre 17 décembre











Intégration

des managers des agents



Intégration



Candidature

des

Ouverture Séance de questionscandidatures réponses

Fermeture des candidature Délai de paiement des entreprises selectionné Les managers parcourent le contenu de la formation

Les managers et les agents travaillent ensemble sur le contenu de la formation des agents

Programme terminé

Finalisation

Training modules - in detail



Management



Growing your last-mile business through ASPIRE



Agent training and management



Sustainable communities



Portfolio & demand creation



IT &

Route-to-market digital and supply chain



Enterprise & finance



Growing your sales through ABCD

Agents

A

Attracting customers

(Marketing)

В

Balancing finances

(Finance)

Closing sales

(Sales)

Digital marketing and sales

(Using digital)

Management modules





Agent training and management

Deepen your understanding of your consumers and the communities where they live. Use research methods to gather consumer insights and learn how to develop, implement and iterate successful demand creation

campaigns.



Sustainable communities

Improve your agent

recruitment

training

processes and

programmes. Find

out how to design

and strategies to

reduce attrition

rates and improve

retain agents,

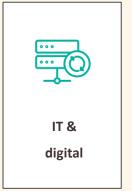
vour sales.

effective incentives



Investigate how to optimise your product portfolio to ensure viability and impact.

Use our cutting-edge MAMILO tool to assess new products fits for your portfolio. Improve your supply chain management and use your working capital in the most optimal way.



Learn about the different online selling options and best practices for digital marketing, ordering and payments; while exploring case studies highlighting digital delivery and after sales services.



Understand and compare four distribution models to reach your customers. Use our unique tool to make informed decisions when expanding your agent network into new areas.



Build the right content to gain visibility on your financing needs and make a case to potential funders, with confidence.

Agent modules



A

Attracting customers

(Marketing)

Allowing agents to better understand consumers and develop their persona.

Develop marketing strategy through the ATEAR model (Attract, Trust, Experience, Action, Retention) В

Balancing finance

(Finance)

Give to agents some accounting and bookkeeping easy-to-use tool as well as money management tips about your business money (stock, loans, household expenses and savings.

Closing sales

(Sales)

Provide agents with methods to better connect with different prospects, as well as socio-economic arguments to convince them.

Dealing with objections and build your Selling Routine.

D

Digital marketing and sales

(Using digital)

Guide agents so they can set up their own digital approach, according to the digital opportunities of your consumers.

Feedback: manager



"The training has been beneficial to the team and we as an organization are translating the materials that we will use as we expand our agent networks. We have learned various ways to incorporate digital strategies and we are exploring PAYGO systems together with UPYA for our clean cookstoves."

Manager participant from cohort 1, selling clean cook stoves and green fuel products



photo credit: Bopinc

Feedback: agents



"It was a great course! Very interesting and informative. The mode of delivery was also engaging because we could relate the modules with our day to day activities and ask questions and the whole process turned out to be fun"

"The training was good and might need more of it or annual refreshing."

"I have learned a lot during this gdc training program and am implementing it in my day to day responsibilities""

"Let's do this again"

"Next training you plan for a physical learning incase the covid cases reduces ""

"You can also provide hard copies for the course for references"

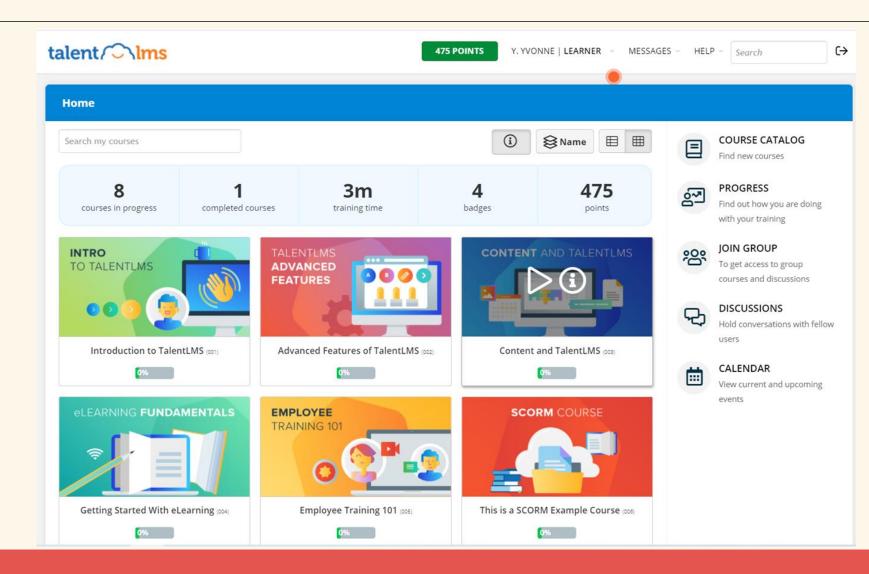
"Please keep the course links active so we can always refer back and refresh our memories"

"Great work done and am grateful for the training because they have enlightened my knowledge much further"

Training Platform - talentlms



- **✓** Mobile Friendly
- **✓** Offline Functionality
- **✓** Low bandwidth
- Community of practice(Groups and Branches)
- **✓** User Friendly and easy to access
- **✓** Multiple Languages



Community of practice



The five characteristics that promote **adult learner engagement in online learning** include the following:

- 1. Social interaction and collaboration with peers
- 2. Connecting new knowledge to experience
- 3. Immediacy in application
- 4. A climate of self-reflection
- 5. Self-regulated learning.

Building a community of practice



The proposed strategy for building a community of practice includes three features:

- Webinars
- WhatsApp groups (2 cohorts)
- 1-1 TA sessions including peer learning groups

This strategy addresses the **needs of adult learners** and can integrate specific methodologies to promote active learning and engagement.

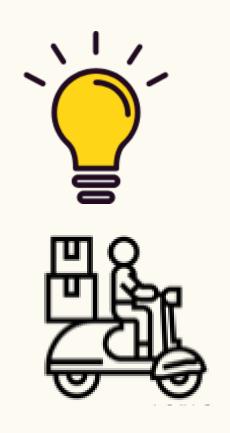
2. WhatsApp groups & Talent LMS

Webinars

1-1 TA sessions

Building blocks to create a community of practice

Question and answer



Conclusion and next steps



- 1. Ensure you make payment for the training before or by 31st of October.
- 2. You will receive your login credentials to the Talent LMS platform by the 1st of November to join our academy "GDC upskilling the last mile"
- 3. We will create 2 WhatsApp groups for the participating companies (1 Anglophone and 1 Francophone) to create a community of practice.
- 4. The first 4 compulsory modules will be available as of the 1st of November and upon request we will unlock the other 2 optional modules (for managers).



Thank you

